



# District of Columbia

FY 2001 – FY 2006

## Capital Improvements Plan and Capital Budget Volume I

Anthony A. Williams  
Mayor

Mayor's Staff  
Dr. Abdusalam Omer  
Gregory McCarthy

Dr. Natwar Gandhi  
Chief Financial Officer

Norman Dong  
City Administrator

### Members of the Council

Linda W. Cropp	<b>Chairman</b>
Harold Brazil	At Large
David A. Catania	At Large
Carol Schwartz	At Large
Phil Mendelson	At Large
Jim Graham	Ward 1
Jack Evans	Ward 2
Kathleen Patterson	Ward 3
Charlene Drew Jarvis	Ward 4
Vincent B. Orange, Sr.	Ward 5
Sharon Ambrose	Ward 6
Kevin P. Chavous	Ward 7
Sandra Allen	Ward 8

Artie Blitzstein, Budget Director

### Financial Responsibility and Management Assistance Authority

Alice M. Rivlin, **Chair**  
Constance B. Newman, Vice Chair  
Eugene Kinlow  
Dr. Darius Mans  
Robert Watkins

Francis Smith  
**Executive Director**



# **District of Columbia**

## **FY 2001 – FY 2006**

### **Capital Improvements Plan and Capital Budget – Volume I**

#### **Office of the Chief Financial Officer**

##### **Office of Budget and Planning**

Otis E. Williams, Deputy CFO

Gordon McDonald, Associate Deputy CFO

Corinne Adams  
Sohaila Alemi  
Dallas Allen  
Gary Ayers  
Molly Bernhart  
John Bonkowski  
Michael Bullock  
Kevin Clinton  
Sharon Cole  
Charlotte David  
Randolph David  
Robert Davila  
Craig Galloway  
Mia Gray  
Alicia Green  
Brian Halber  
LaKeia Hardy-Williams  
Omar Herzi  
Cassandra Johnson  
Euphemia Johnson  
Michael Johnson  
Robert Johnson  
Joyce Jones

Robert Jose  
Cynthia Kinard  
Serge Louis  
Darryl Miller  
Marvin Morris  
Freeman Murray  
Margaret Myers  
Ganayswaran Nathan  
John Nitz  
Mary Porter  
Anthony Rainey  
Charles Richardson  
Adefusi Sakote  
Christian Sigman  
Donavan Thomas  
Vernessa Thompson  
Gabriel Uagbor  
Renee Waddy  
Michelle Walker  
Joyce White  
Jamie Wilkerson  
Michael Williams  
Henry Wong

#### **Office of Finance and Treasury**

Dr. William Hall, Deputy CFO

Lasana Mack, Associate Treasurer

#### **Office of Tax and Revenue**

Julia Friedman

#### **Printing**

Metropolitan Police Department – Reproduction Unit  
Office of the Chief Technology Officer – Printing Division

# WEBSITES

[www.washingtondc.gov](http://www.washingtondc.gov)

[www.dccfo.com](http://www.dccfo.com)



# District of Columbia

FY 2001 – FY 2006

## Capital Improvements Plan and Capital Budget Volume II – Highway Trust Fund

Anthony A. Williams  
Mayor

**Mayor's Staff**  
Dr. Abdusalam Omer  
Gregory McCarthy

Dr. Natwar Gandhi  
**Chief Financial Officer**

Norman Dong  
**City Administrator**

### Members of the Council

Linda W. Cropp	<b>Chairman</b>
Harold Brazil	At Large
David A. Catania	At Large
Carol Schwartz	At Large
Phil Mendelson	At Large
Jim Graham	Ward 1
Jack Evans	Ward 2
Kathleen Patterson	Ward 3
Charlene Drew Jarvis	Ward 4
Vincent B. Orange, Sr.	Ward 5
Sharon Ambrose	Ward 6
Kevin P. Chavous	Ward 7
Sandra Allen	Ward 8

Artie Blitzstein, Budget Director

### Financial Responsibility and Management Assistance Authority

Alice M. Rivlin, **Chair**  
Constance B. Newman, Vice Chair  
Eugene Kinlow  
Dr. Darius Mans  
Robert Watkins

Francis Smith, **Executive Director**



# **District of Columbia**

**FY 2001 – FY 2006**

## **Capital Improvements Plan and Capital Budget**

### **Volume II – Highway Trust Fund**

#### **Office of the Chief Financial Officer**

##### **Office of Budget and Planning**

Otis E. Williams, Deputy CFO

Gordon McDonald, Associate Deputy CFO

Corinne Adams  
Sohaila Alemi  
Dallas Allen  
Gary Ayers  
Molly Bernhart  
John Bonkowski  
Michael Bullock  
Kevin Clinton  
Sharon Cole  
Charlotte David  
Randolph David  
Robert Davila  
Craig Galloway  
Mia Gray  
Alicia Green  
Brian Halber  
LaKeia Hardy-Williams  
Omar Herzi  
Cassandra Johnson  
Euphemia Johnson  
Michael Johnson  
Robert Johnson  
Joyce Jones

Robert Jose  
Cynthia Kinard  
Serge Louis  
Darryl Miller  
Marvin Morris  
Freeman Murray  
Margaret Myers  
Ganayswaran Nathan  
John Nitz  
Mary Porter  
Anthony Rainey  
Charles Richardson  
Adefusi Sakote  
Christian Sigman  
Donavan Thomas  
Vernessa Thompson  
Gabriel Uagbor  
Renee Waddy  
Michelle Walker  
Joyce White  
Jamie Wilkerson  
Michael Williams  
Henry Wong

#### **Office of Finance and Treasury**

Dr. William Hall, Deputy CFO

Lasana Mack, Associate Treasurer

#### **Office of Tax and Revenue**

Julia Friedman

#### **Printing**

Metropolitan Police Department – Reproduction Unit  
Office of the Chief Technology Officer – Printing Division

# WEBSITES

[www.washingtondc.gov](http://www.washingtondc.gov)

[www.dccfo.com](http://www.dccfo.com)

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for *Distinguished Budget Presentation* to the District of Columbia for its annual and capital budget for the fiscal year beginning October 1, 1998.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria of a policy document, a financial plan, an operational guide and a communications device.

The award is the first in the history of the District of Columbia, and is valid for a period of one year. However, the Office of Budget and Planning believes the FY 2001 to FY 2006 Capital Improvements Plan and FY 2001 Capital Budget continues to conform to GFOA's requirements, and is submitting it for FY 2001 consideration.

## Additional Information or Copies

Information regarding the contents of this document or others can be obtained by calling the District of Columbia Office of Budget and Planning at 202-727-6343 from 8:00 a.m. to 6:00 p.m. Monday through Friday.

Information about the District of Columbia's, Office of the Chief Financial Officer, can also be found on the Internet at the following web address:

[HTTP://WWW.DCCFO.COM](http://WWW.DCCFO.COM)

Reference copies of all prior year budget volumes are available at the Office of Budget and Planning:

**Office of Budget and Planning**

One Judiciary Square  
441 4<sup>th</sup>, Street, N.W.  
Suite 350 North  
Washington, D.C. 20001

Reference copies are also available at all public library branches. For information on the public library branch nearest your location, please call the M.L. King Public Library at (202) 727-1136 or visit the location at 901 G. Street N.W. (across the street from 9th and F St. exit of the Gallery Place subway station).

**NOTE: Please call in advance to confirm availability of these documents.**

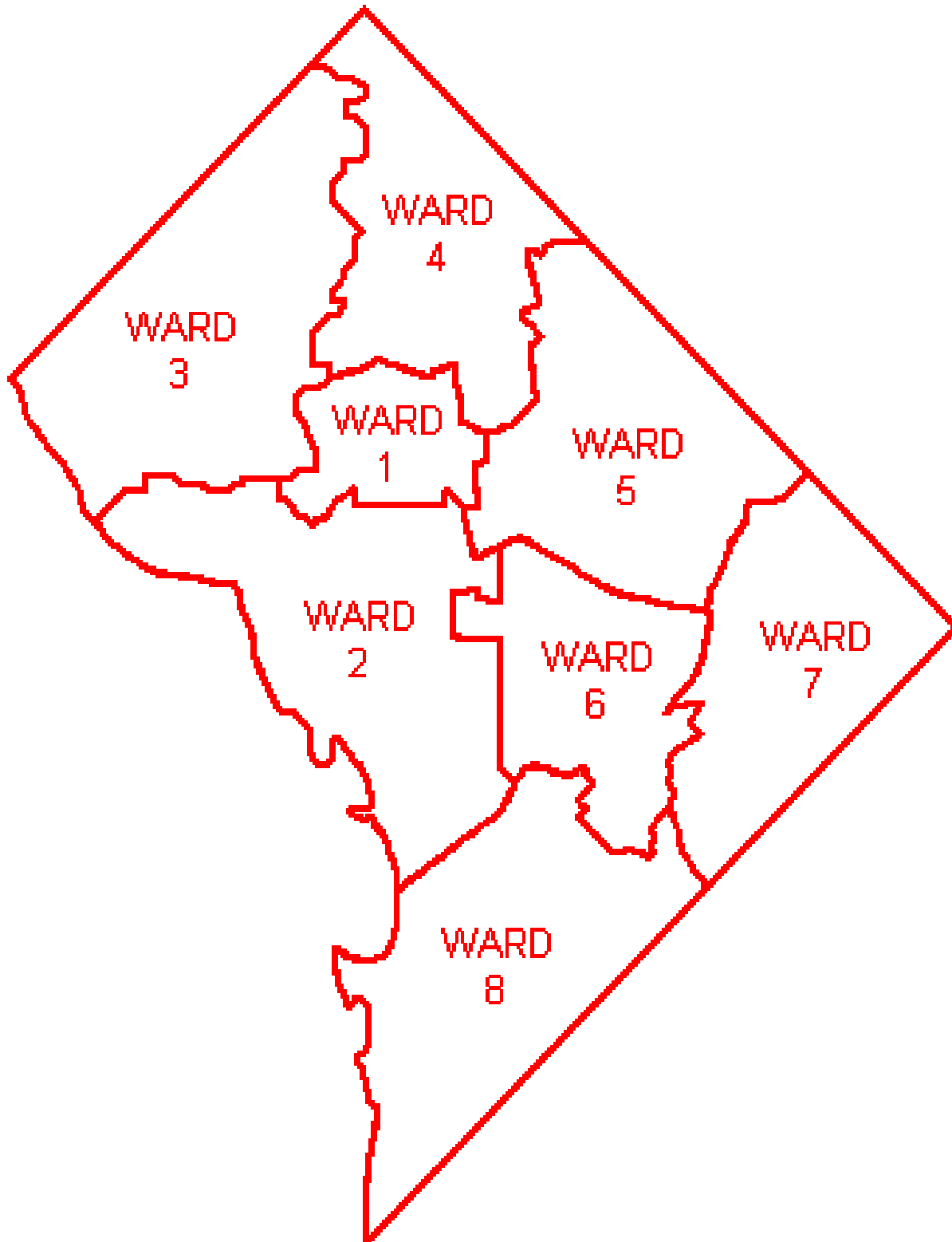
If you wish to contact the Capital Improvements Program staff directly, they can be reached at the following telephone and fax numbers:

CIP Staff Member	Title	Phone Number	Fax Number
Allen, Dallas	Director of the Capital Improvements Program	202-727-1711	202-727-1400
Alemi, Sohaila	Budget Analyst	202-727-1487	202-727-1400
Bullock , Michael	Budget Analyst	202-727-1512	202-727-1400
David, Charlotte	Senior Budget Analyst	202-727-1513	202-727-1400
David, Randy	Senior Budget Analyst	202-727-1780	202-727-1400
Herzi, Omar	Budget Assistant	202-727-2107	202-727-1400
Richardson, Charles	Senior Budget Analyst	202-727-1571	202-727-1400
Waddy, Renee	Budget/Executive Assistant	202-727-1546	202-727-1400

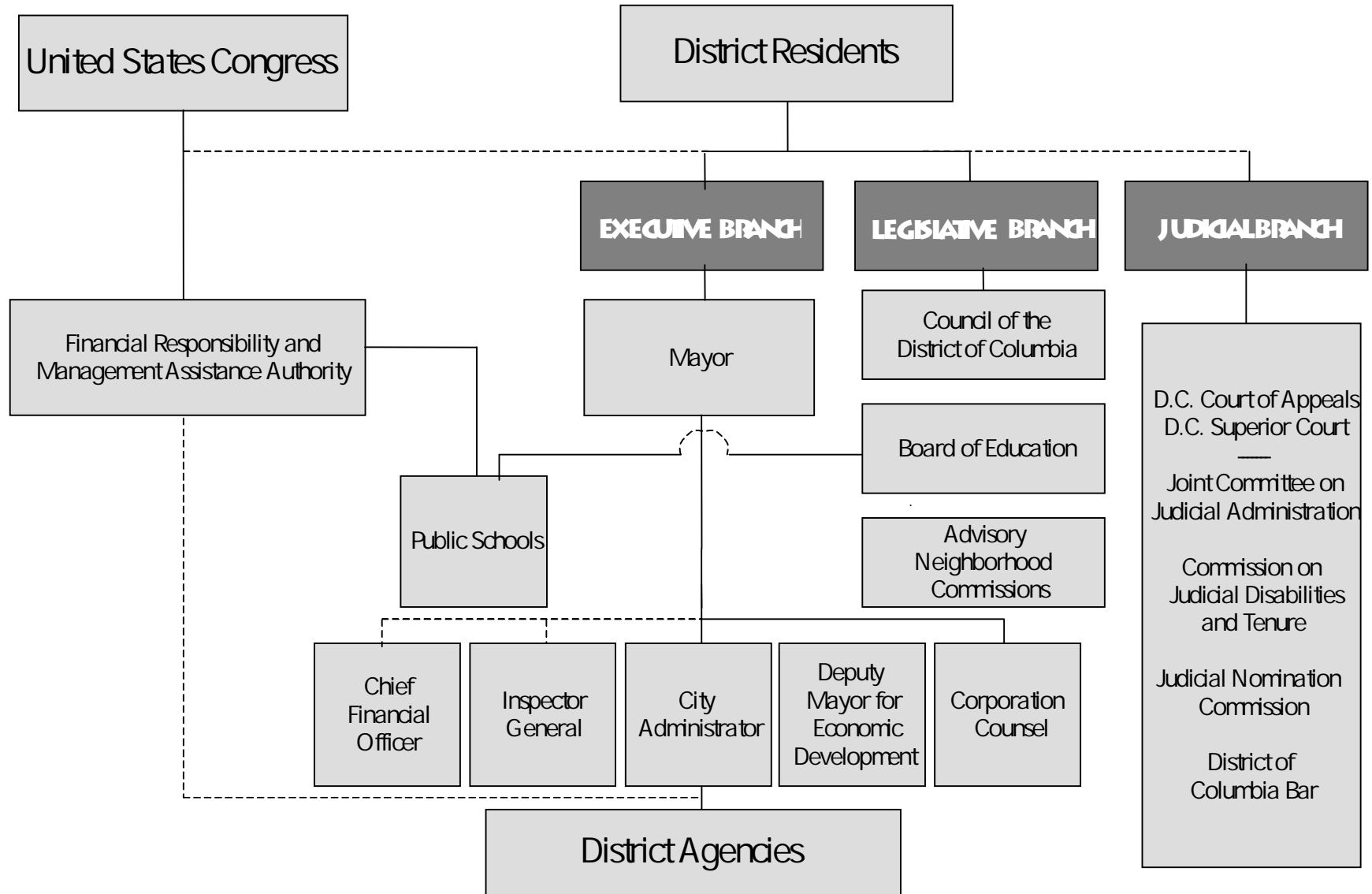




## The District of Columbia



## District of Columbia Organizational Chart



## District of Columbia Organizational Chart

## Table of Contents

Section	Page
<b>Executive Summary</b>	
FY 2001 to FY 2006 CIP and FY 2001 Capital Budget at a Glance	1
Introduction	4
FY 2000 Programmatic Objectives in Review	5
FY 2001 Programmatic Objectives and Future Directions	5
<b>Policies for the Capital Improvements Program</b>	
Mayor's Policy Initiatives	7
Fiscal Policy	13
<b>Capital Improvements Program</b>	
Overview	17
Why a Capital Improvements Program?	17
Principles of the Capital Improvements Program	18
Program Policies	19
The Office of Budget and Planning	19
History	21
Legal Authority and Statutory Basis	22
<b>Capital Improvements Plan Development Process</b>	
Program Participants	23
Authorizing Projects in the CIP	25
Phases of a Capital Project	27
Project Milestones	27
The Comprehensive Plan	29
The National Capital Planning Commission	31
Spending Affordability: Meeting Financial Management Targets	32
Major Assumptions	36
<b>Progress Report on Critical Ongoing Initiatives</b>	
Facility Condition Assessment Study	37

New Financial Management System (SOAR)	38
Capital Improvements Program Management Assessment	38
Performance Measurement	39

## Table of Contents

Section	Page
Capital Funded Positions	43
Appropriated Budget Authority Request	45
FY 2001 Operating Budget Impact	51
FY 2001 to FY 2006 Capital Budget Proforma	53
Enterprise Fund: Water and Sewer Authority (WASA) CIP	54
User's Guide to the Capital Improvements Program	60
<b>Agency Highlights and Project Description Forms</b>	
District Summary	DC-1
Office of Property Management (AM)	AM-1
Office of the Chief Financial Officer (AT)	AT-1
Office of Personnel (BE)	BE-1
Commission on the Arts and Humanities (BX)	BX-1
Office on Aging (BY)	BY-1
D.C. Public Library (CE)	CE-1
Department of Housing and Community Development (DB)	DB-1
Board of Elections and Ethics (DL)	DL-1
Office of Business Services and Economic Development (EB)	EB-1
Washington Convention Center (ER)	ER-1
Metropolitan Police Department (FA)	FA-1
Fire and Emergency Medical Services Department (FB)	FB-1
Department of Corrections (FL)	FL-1
D.C. Public Schools (GA)	GA-1
University of the District of Columbia (GF)	GF-1

Department of Parks and Recreation (HA)	HA-1
Department of Health (HC)	HC-1
Department of Human Services (JA)	JA-1
Public Benefit Corporation – D.C. General Hospital (JB)	JB-1
Department of Public Works (KA)	KA-1
Washington Metropolitan Area Transit Authority – WMATA (KE)	KE-1

## Table of Contents

Section	Page
<b>Agency Highlights and Project Description Forms (cont.)</b>	
Department of Motor Vehicles (KV)	KV-1
Office of Contracting and Procurement (PO)	PO-1
Commission on Mental Health Services (RM)	RM-1
Office of the Chief Technology Officer (TO)	TO-1
<b>Appendices</b>	
<i>Appendix A – Projects Not Recommended</i>	A-1
<i>Appendix B – FY 2001 to FY 2006 Planned Expenditures</i>	B-1
<i>Appendix C – FY 2001 to FY 2006 Planned Funding Sources</i>	C-1
<i>Appendix D – Flowchart: Authorizing Projects in the CIP</i>	D-1
<i>Appendix E – FY 2001 Proposed Projects by Priority Criteria</i>	E-1
<i>Appendix F – FY 2001 Planned Expenditures for Proposed Projects by Functional Area</i>	F-1
<i>Appendix G – Balance of Capital Budget Authority (Active Projects)</i>	G-1
<i>Appendix H – Glossary of Budget Terms</i>	H-1
<i>Appendix I – Index of Capital Projects (Alphabetical/Numerical)</i>	I-1

